Date:	1/16/2024	
Your Name:	Nancy-Ann DeParle	
Manuscript Title:	The Evolving Role of Hospitals and Health Systems in Community Health and Emergency Preparedness	
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2	Grants or contracts from any entity (if not indicated in item #1 above).	None	
3	Royalties or licenses	None	

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4	Consulting fees	None	
5	Payment or honoraria for lectures, presentations, speakers, bureaus, manuscript writing or educational events	None	
6	Payment for expert testimony	None	
7	Support for attending meetings and/or travel	None	
8	Patents planned, issued or pending	None	
9	Participation on a Data Safety Monitoring Board or Advisory Board	□ None	
10	Leadership or fiduciary role in other board, society, committee or advocacy group, paid or unpaid	I am a member of the Board of Directors of CVS Health (NYSE: CVS) and HCA Healthcare (NYSE: HCA). I am a managing partner of Consonance Capital Partners (CCP), a private equity firm that invests in health care businesses, and a member of the board of several of CCP's portfolio companies listed here: Embark Behavioral Health (behavioral health for teens and young adults), Sellers Dorsey (Medicaid consulting and financing	

		Name all entities with whom you have this relationship or indicate none (add rows as needed)	Specifications/Comments (e.g., if payments were made to you or to your institution)
		strategy), Priority OnDemand (emergency medical services) Psychiatric Medical Care (behavioral health for seniors in rural areas). I am also a member of the Board of Trustees of Duke University and co-chair the Advisory Board for the newly-created Stanford University Department of Health Policy, which is part of the Stanford School of Medicine.	
11	Stock or stock options	□ None I receive restricted stock units (RSUs, which become stock after a vesting period) as part of my compensation for serving on the boards of CVS Health and HCA Healthcare.	
12	Receipt of equipment, materials, drugs, medical writing, gifts or other services	None	
13	Other financial or non-financial interests	None	
Plea	Please place an "X" next to the following statement to indicate your agreement:		
	I certify that I have	answered every question and have not altered the wo	rding of any of the questions on this form.

Date:	12/4/2023
Your Name:	Sister Carol Keehan
Manuscript Title:	The Evolving Role of Hospitals and Health Systems in Community Health and Emergency Preparedness
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		Time frame: past 36 months	s
2	Grants or contracts from any entity (if not indicated in item #1 above).	None	
3	Royalties or licenses	None	

		Name all entities with whom you have this relationship or indicate none (add rows as needed)	Specifications/Comments (e.g., if payments were made to you or to your institution)
4	Consulting fees	None None	
5	Payment or honoraria for lectures, presentations, speakers, bureaus, manuscript writing or educational events	None None	
6	Payment for expert testimony	I	
7	Support for attending meetings and/or travel	None	
8	Patents planned, issued or pending	None	
9	Participation on a Data Safety Monitoring Board or Advisory Board	None	
10	Leadership or fiduciary role in other board, society, committee or advocacy group, paid or unpaid	[⊠] None	

		Name all entities with whom you have this relationship or indicate none (add rows as needed)	Specifications/Comments (e.g., if payments were made to you or to your institution)
11	Stock or stock options	⊠ None	
12	Receipt of equipment, materials, drugs, medical writing, gifts or other services	None	
13	Other financial or non-financial interests	None	
Plea [⊠]	Please place an "X" next to the following statement to indicate your agreement: I certify that I have answered every question and have not altered the wording of any of the questions on this form.		

1/5/2024 Erin Trish

Date:

Your Name:

Manuscript Title:		The Evolving Role of Hospitals and Health Sy Preparedness	stems in Community Health and Emergency
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rela with representations The epic than	tionships/activities/in for-profit or not-for- resents a commitmen tionship/activity/inte author's relationship demiology of hyperted medication is not mo	rency, the Schaeffer Center Quality Assurance team as atterests listed below that are related to the content of profit third parties whose interests may be affected but to transparency and does not necessarily indicate a larest, it is preferable that you do so. It is preferable that you do so. It is preferable that you do so, it is preferable that you do so.	your manuscript. "Related" means any relation y the content of the manuscript. Disclosure places. If you are in doubt about whether to list a example, if your manuscript pertains to the acturers of antihypertensive medication, even if
	em #1 below, report ne for disclosure is th	all support for the work reported in this manuscript w e <u>past 36 months.</u>	ithout time limit. For all other items, the time
		Name all entities with whom you have this relationship or indicate none (add rows as needed)	Specifications/Comments (e.g., if payments were made to you or to your institution)
		Time frame: Since the initial planning o	of the work
1	All support for the present manuscript (e.g., funding, provision of study materials, medical writing, article processing charges, etc.) No time limit for this item.	USC Schaeffer Center for Health Policy & Economics	Click the tab key to add additional rows.
		Time frame: past 36 months	5
2	Grants or contracts from any entity (if not indicated in item #1 above).	Alexion Amgen Arnold Ventures Biogen Biomarin Blue Cross Blue Shield of Arizona Blue Cross Blue Shield of Massachusetts Bristol Myers Squibb California Hospital Association Cedars Sinai Health System	All were provided to my institution
		Charles Koch Foundation	

		Name all entities with whom you have this relationship or indicate none (add rows as needed)	Specifications/Comments (e.g., if payments were made to you or to your institution)
		Commonwealth Fund Edwards Lifesciences Eli Lilly Gates Ventures Genentech Gilead Sciences GRAIL IVI Foundation Johnson & Johnson Kaiser Family Foundation National Institutes of Health Novartis Pfizer RA Capital Roche	
3	Royalties or licenses	None Non	
4	Consulting fees	Quant Health	
5	Payment or honoraria for lectures, presentations, speakers, bureaus, manuscript writing or educational events	Cedars Sinai Health System	
6	Payment for expert testimony	Centene Cornerstone Research Guardian Pharmacy Mallinckrodt Varian Medical Systems	

		Name all entities with whom you have this relationship or indicate none (add rows as needed)	Specifications/Comments (e.g., if payments were made to you or to your institution)
7	Support for attending meetings and/or travel	None	
8	Patents planned, issued or pending	[⊠] None	
9	Participation on a Data Safety Monitoring Board or Advisory Board	[⊠] None	
10	Leadership or fiduciary role in other board, society, committee or advocacy group, paid or unpaid	AJMC Medical Care Research and Review	Editorial Board Editorial Board
11	Stock or stock options	⊠ None	
12	Receipt of equipment, materials, drugs, medical writing, gifts or other services	None	
13	Other financial or non-financial interests	None	
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3 12/13/2021 COI & Disclosure Form

Date:	1/20/2024
Your Name:	Julian Harris
Manuscript Title:	The Evolving Role of Hospitals and Health Systems in Community Health and Emergency Preparedness
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		Name all entities with whom you have this relationship or indicate none (add rows as needed)	Specifications/Comments (e.g., if payments were made to you or to your institution)
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1	All support for the present manuscript (e.g., funding, provision of study materials, medical writing, article processing charges, etc.) No time limit for this item.	None	Click the tab key to add additional rows.
		Time frame: past 36 months	5
2	Grants or contracts from any entity (if not indicated in item #1 above).	None	
3	Royalties or licenses	□ None	

		Name all entities with whom you have this relationship or indicate none (add rows as needed)	Specifications/Comments (e.g., if payments were made to you or to your institution)
4	Consulting fees	None None	
5	Payment or honoraria for lectures, presentations, speakers, bureaus, manuscript writing or educational events	None None	
6	Payment for expert testimony	I	
7	Support for attending meetings and/or travel	None	
8	Patents planned, issued or pending	None	
9	Participation on a Data Safety Monitoring Board or Advisory Board	None	
10	Leadership or fiduciary role in other board, society, committee or advocacy group, paid or unpaid	[⊠] None	

		Name all entities with whom you have this relationship or indicate none (add rows as needed)	Specifications/Comments (e.g., if payments were made to you or to your institution)
11	Stock or stock options	⊠ None	
12	Receipt of equipment, materials, drugs, medical writing, gifts or other services	None	
13	Other financial or non-financial interests	None	
Plea [⊠]	Please place an "X" next to the following statement to indicate your agreement: I certify that I have answered every question and have not altered the wording of any of the questions on this form.		

Date:	12/4/2023
Your Name:	Mitchell Katz
Manuscript Title:	The Evolving Role of Hospitals and Health Systems in Community Health and Emergency Preparedness
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1	All support for the present manuscript (e.g., funding, provision of study materials, medical writing, article processing charges, etc.) No time limit for this item.	None	Click the tab key to add additional rows.
		Time frame: past 36 months	s
2	Grants or contracts from any entity (if not indicated in item #1 above).	None	
3	Royalties or licenses	None	

		Name all entities with whom you have this relationship or indicate none (add rows as needed)	Specifications/Comments (e.g., if payments were made to you or to your institution)
4	Consulting fees	None None	
5	Payment or honoraria for lectures, presentations, speakers, bureaus, manuscript writing or educational events	None None □	
6	Payment for expert testimony	⊠ None	
7	Support for attending meetings and/or travel	■ None	
8	Patents planned, issued or pending	⊠ None	
9	Participation on a Data Safety Monitoring Board or Advisory Board	■ None	
10	Leadership or fiduciary role in other board, society, committee or advocacy group, paid or unpaid	■ None	

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11	Stock or stock options	■ None	
12	Receipt of equipment, materials, drugs, medical writing, gifts or other services	None	
13	Other financial or non-financial interests	None	
Plea 🖂	-	answered every question and have not altered the wo	

Date:	12/4/2023	
Your Name:	Sandra Lindsay	
Manuscript Title:	The Evolving Role of Hospitals and Health Systems in Community Health and Emergency Preparedness $\Big]$	
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3	Royalties or licenses	None None	

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4	Consulting fees	None None	
5	Payment or honoraria for lectures, presentations, speakers, bureaus, manuscript writing or educational events	None None	
6	Payment for expert testimony	I	
7	Support for attending meetings and/or travel	None	
8	Patents planned, issued or pending	None	
9	Participation on a Data Safety Monitoring Board or Advisory Board	None	
10	Leadership or fiduciary role in other board, society, committee or advocacy group, paid or unpaid	[⊠] None	

		Name all entities with whom you have this relationship or indicate none (add rows as needed)	Specifications/Comments (e.g., if payments were made to you or to your institution)
11	Stock or stock options	⊠ None	
12	Receipt of equipment, materials, drugs, medical writing, gifts or other services	None	
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Date:	1/8/2024
Your Name:	Jonathan Perlin, MD, PhD
Manuscript Title:	The Evolving Role of Hospitals and Health Systems in Community Health and Emergency Preparedness
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2	Grants or contracts from any entity (if not indicated in item #1 above).	None			
3	Royalties or licenses	None None			

		Name all entities with whom you have this relationship or indicate none (add rows as needed)	Specifications/Comments (e.g., if payments were made to you or to your institution)
4	Consulting fees	None Non	
5	Payment or honoraria for lectures, presentations, speakers, bureaus, manuscript writing or educational events	None None □	
6	Payment for expert testimony	⊠ None	
7	Support for attending meetings and/or travel	None	
8	Patents planned, issued or pending	⊠ None	
9	Participation on a Data Safety Monitoring Board or Advisory Board	⊠ None	
10	Leadership or fiduciary role in other board, society, committee or advocacy group, paid or unpaid	Vanderbilt University School of Engineering Board of Visitors Columbia University Mailman School of Public Health / Health Policy & Management, National Advisory Board Treasurer, Society of Medical Administrators (SOMA)	Voluntary Voluntary Voluntary

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11	Stock or stock options	None					
12	Receipt of equipment, materials, drugs, medical writing, gifts or other services	[⊠] None					
13	Other financial or non-financial interests	None					
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3	Royalties or licenses	None	

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4	Consulting fees	None	
5	Payment or honoraria for lectures, presentations, speakers, bureaus, manuscript writing or educational events	None	
6	Payment for expert testimony	None	
7	Support for attending meetings and/or travel	CEDANS SIME! HEACTH SYCTOM	M
8	Patents planned, issued or pending	None	
9	Participation on a Data Safety Monitoring Board or Advisory Board	None	
10	Leadership or fiduciary role in other board, society, committee or advocacy group, paid or unpaid	CEDANS SIMI LEAUTH SYSTE	M

11 Sto			Name all entities with whom you have this specifications/Comments (e.g., if pay relationship or indicate none (add rows as needed) made to you or to your institution)					i paymer n)	irs Mei 6		
opt	ock or stock tions		None							-	
equ mat med gifts	ceipt of uipment, aterials, drugs, edical writing, ts or other vices	KI I	None								
non	her financial or n-financial erests		None								

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eport all support for the work reported in this manuscript without time limit. For all other for disclosure is the past 36 months.
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Time frame: Since the initial planning of the work
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Time frame: past 36 months
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speakers, bureaus, manuscript writing or educational events	
6 Payment for expert testimon	None
7 Support for attending meetings and/or travel	None
8 Patents planned, issued or pending	None
9 Participation on a Data Safety Monitoring Board or Advisory Board	None
10 Leadership or fiduciary role in other board, society, committee or advocacy group, paid or unpaid	None Northwestern Health System
11 Stock or stock options	None
12 Receipt of equipment, materials, drugs, medical writing, gifts or other services	None
13 Other financial or non-financial interests	⊠ None
Please place an "X"	next to the following statement to indicate your agreement:
I certify that I hav	re answered every question and have dot affered the wording of any of the questions on this

Date:	12/21/2023
Your Name:	Mike Trachta
Manuscript Title:	The Evolving Role of Hospitals and Health Systems in Community Health and Emergency Preparedness
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2	Grants or contracts from any entity (if not indicated in item #1 above).	None			
3	Royalties or licenses	None None			

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4	Consulting fees	None None	
5	Payment or honoraria for lectures, presentations, speakers, bureaus, manuscript writing or educational events	None None	
6	Payment for expert testimony	None	
7	Support for attending meetings and/or travel	□ None	
8	Patents planned, issued or pending	[⊠] None	
9	Participation on a Data Safety Monitoring Board or Advisory Board	None	
10	Leadership or fiduciary role in other board, society, committee or advocacy group, paid or unpaid	MercyOne Health System University of Iowa College of Public Health	VP Rural Hospitals and Regional Operations Alumni Advisory Board

		Name all entities with whom you have this relationship or indicate none (add rows as needed)	Specifications/Comments (e.g., if payments were made to you or to your institution)				
11	Stock or stock options	None					
12	Receipt of equipment, materials, drugs, medical writing, gifts or other services	[⊠] None					
13	Other financial or non-financial interests	None					
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Date:	1.6.24
Your Name:	Reed Tuckson
Manuscript Title:	The Evolving Role of Hospitals and Health Systems in Community Health and Emergency Preparedness
	Click or tap here to enter text.

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		1		
			all entities with whom you have this nship or indicate none (add rows as needed)	Specifications/Comments (e.g., if payments were made to you or to your institution)
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			Time frame: past 36 month	as
2	Grants or contracts from any entity (if not indicated in item #1 above).	Χ□	None	
3	Royalties or licenses	□х	None	

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			Il entities with whom you have this ship or indicate none (add rows as needed)	Specifications/Comments (e.g., if payments were made to you or to your institution)
4	Consulting fees	□Х	None	
5	Payment or honoraria for lectures, presentations, speakers, bureaus, manuscript writing or educational events	□х	None	
6	Payment for expert testimony	□х	None	
7	Support for attending meetings and/or travel	□Х	None	
8	Patents planned, issued or pending	□Х	None	
9	Participation on a Data Safety Monitoring Board or Advisory Board	□Х	None	
10	Leadership or fiduciary role in other board, society, committee or advocacy group, paid or unpaid			and I am an advisor to Choose Health Life faith- al relationships with health systems or hospitals

			Il entities with whom you have this ship or indicate none (add rows as needed)	Specifications/Comments (e.g., if payments were made to you or to your institution)
11	Stock or stock options	□Х	None	
12	Receipt of equipment, materials, drugs, medical writing, gifts or other services	□Х	None	
13	Other financial or non-financial interests	X	None	
Diaa				
□			ollowing statement to indicate your agreeme d every question and have not altered the wo	

Date:	11/27/2023
Your Name:	Melissa A. Frasco
Manuscript Title:	The Evolving Role of Hospitals and Health Systems in Community Health and Emergency Preparedness
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